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10 March 1950

MEMORANDUM FOR: Director  
General Counsel  
All Assistant Directors

SUBJECT: Management Staff Study of the Office of Scientific  
Intelligence

1. As of interest to you, I quote the following from a Management Staff Study to the Executive about the Office of Scientific Intelligence dated 6 March 1950:

Specific examples of CIA's problems are:-

"(a) The assignment to CIA of responsibility without commensurate authority for the coordination of national intelligence.

"(b) The absence of national intelligence production planning and scheduling by a body with sufficient authority and stature to direct coordinated production by all intelligence agencies.

"(c) The inability of CIA to coordinate collection activity with production needs and to enforce collection responsibilities on the IAC collectors.

"(d) The cleavage existing between intelligence collection and production agencies both within CIA and in the IAC agencies.

"(e) The scarcity of meaningful intelligence information on foreign scientific and technical developments."

2. COAPS hopes that the National Security Council will, before too much longer, strengthen CIA's position by issuing directives or instructions to the Departments, of which the intelligence agencies are a part, to eliminate the delays and difficulties we are constantly encountering. If the NSC will not do this, maybe we can get stronger, clear-cut legislation to give CIA authority, not just responsibility, and to permit it to exercise less-hampered direction and enforcement of its coordinating functions. We are still trying "coordination by agreement" and are still disappointed at the slow rate of improvement.

PRESCOTT CHILDS, Chief,  
Coordination, Operations,  
and Policy Staff

cc: Executive  
Management  
Chief, I&S

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